



SYLLABUS Academic year 2024-2025

1. Information regarding the programme

1.1. Higher education institution	Babeş-Bolyai University
1.2. Faculty	Faculty of Business
1.3. Department	Business
1.4. Field of study	Business Administration
1.5. Study cycle	Master
1.6. Study programme / Qualification	Business Administration in International Hospitality and Tourism

2. Information regarding the course

			Economic and Financial Analysis in Hospitality and Tourism			12 RESPONSIBLE CONSUMPTION AND PRODUCTION		
2.2. Code			IME0043				\sim	
2.3. Lecture coordinator			Professor Dr. Lariss	sa-M	argareta Bătrâi	ncea		
2.4. Seminar coordinator		Professor Dr. Larissa-Margareta Bătrâncea						
2.5. Year of study	2	2.6. Semester	Ι	2.7. Type of evaluation	Е	2.8. Type of course	Compulsory	17 PARTNERSHIPS FOR THE GOALS

3. Total estimated time (hours/semester of didactic activities)

3.1. Hours per week	2	Of which: 3.2. lecture	1	3.3 seminar/laboratory	1
3.4. Total hours in the curriculum	28	Of which: 3.5. lecture	14	3.6. seminar/laboratory	14
Time allotment:					hours
Learning using course books, course sup	port, r	eferences, course notes			28
Additional documentation (in libraries, o	n elec	tronic platforms, field do	cume	ntation)	14
Preparation for seminars/labs, homework	, pape	rs, portfolios and essays			14
Tutorship					2
Evaluations					4
Other activities: 10					10
3.7. Total individual study hours					72
3.8. Total hours per semester					100
3.9. Number of ECTS credits					4

4. Prerequisites (if necessary)

4.1. curriculum	Not applicable.
4.2. competencies	Not applicable.

5. Conditions (if necessary)

5.1. for the lecture	Lecture room with computer and beamer.
5.2. for the seminar/lab activities	Seminar room with computer and beamer.





6. Specific competencies acquired

Professional competencies	PC5. Drawing up various reports/ studies useful for the running of a hospitality/ tourism unit and the provision of consultancy in the field	
Transversal competencies	TC2. Identification of roles and responsibilities in a team and their implementation within various hospitality and tourism-based businesses	

7. Objectives of the course (outcome of the acquired competencies)

	course (outcome of the acquired competencies)			
7.1. General	• Becoming well-acquainted with the basic concepts of economic and financial analysis			
objectives of the	within hospitality and tourism;			
course	• Emphasizing the phenomena and processes within hospitality and tourism			
	environment by using general or specific investigation methods;			
	• Developing capabilities of using statistical-mathematical instruments in practicing			
	economic and financial analysis within hospitality and tourism;			
	• Understanding and using non-financial sustainability reports, which include the			
	details regarding the ESG scores for companies from hospitality and tourism;			
	• Identifying the most effective ways of using resources to ensure long-term debt			
	sustainability, reduce the debt distress and risk of default for companies from			
	hospitality and tourism;			
	• Acquiring a scientific language, specific to economic and financial analysis within			
	hospitality and tourism.			
	Part I: Theoretical-methodological bases of economic and financial analysis within			
	hospitality and tourism:			
	• Learning instruments useful to elaborate models for efficiently analyzing phenomena			
	occurring within hospitality and tourism;			
	• Interpreting influences of factors which act upon economic phenomena within			
	hospitality and tourism and suggesting adequate solutions for increasing economic efficiency;			
	• Determining the role of economic and financial analysis within hospitality and			
7.2. Specific	tourism with respect to each decision-maker/user of financial statements.			
objectives of the				
course	Part II: Analysis of the entity's economic and financial status:			
	• Developing abilities of "reading" financial statements;			
	• Getting accustomed to the structure of financial statements within hospitality and			
	tourism and the information they provide, in order to achieve a global economic and			
	financial analysis as relevant as possible;			
	• Acquiring the methodology of analyzing financial statements within hospitality and			
	tourism and developing students' capabilities of computing and, chiefly, interpreting			
	indicators typical for the economic and financial analysis within hospitality and			
	tourism.			





8. Content

8.1. Lecture	Teaching Method	Remarks
1. Economic and financial analysis in hospitality and tourism -		
methodological approaches	interactive	
• Models of analysis	discussion,	11.
Decomposing into factors	questioning,	1 lecture
Order of phenomena evolution	heuristic	
• Quantitative and qualitative factors	conversation	
2. Microeconomic analysis system	interactive	
• Components of the microeconomic analyses system	discussion,	
• Types of microeconomic analysis	questioning,	1 lecture
• Specificity of microeconomic analysis	heuristic	1 1000010
 Stages and content of the analysis process 	conversation	
3. Methodology of the entity's economic and financial analysis in		
hospitality and tourism	interactive	
 Methodology of quantitative analysis 	discussion,	
 Methodology of qualitative analysis Methodology of competition analysis 	questioning,	1 lecture
 Methodology of competition analysis Methods established in the specialty literature and financial 	heuristic	
practice	conversation	
4. Methodology of the entity's economic and financial analysis in		
hospitality and tourism	interactive	
Method of isolated determination	discussion,	
Substitution method	questioning,	1 lecture
Coefficients distribution method	heuristic	Tiecture
Matrix method	conversation	
Balance method		
5. Methodology of the entity's economic and financial analysis in		
hospitality and tourism		
 Relative substitution method 	interactive	
 Indices method 	discussion,	
 Index logging method 	questioning,	1 lecture
Relative balance method	heuristic	
 Regression analysis method 	conversation	
Production functions method		
6. Analysis of the entity's financial position in hospitality and	interactive	
tourism	interactive discussion,	
Balance sheet	questioning,	1 lecture
	heuristic	
• Analysing the evolution of financial position by determining chain- based indices	conversation	
7. Analysis of the entity's financial position in hospitality and	interactive	
tourism	discussion,	
Structure ratios	questioning,	1 lecture
• Comparing results with average values corresponding to different	heuristic	
industries and with safety intervals	conversation	
8. Financial analysis of asset management in hospitality and tourism	interactive	
 Assets turnover ratios 	discussion,	
	questioning,	1 lecture
• Treasury excess/deficit	heuristic	
• Dynamic model of inventories turnover ratios	conversation	





9 Financial an	alysis of asset management in hospitality and tourism	interactive			
 Financial and Liabilities tu 		discussion,			
 Treasury exc 		questioning,	1 lecture		
-	with assets turnover ratios	heuristic			
• Comparison	with assets turnover ratios	conversation			
10. Analysis o	f financial equilibrium in hospitality and tourism	interactive			
• Liquidity		discussion,			
• Solvency		questioning,	1 lecture		
• Working cap	ital	heuristic			
0 1		conversation			
-	f financial performance in hospitality and tourism	interactive			
Income state		discussion,	1.1		
	horizontal analysis	questioning,	1 lecture		
• Structure rat		heuristic conversation			
Profitability		conversation			
	analysis in hospitality and tourism				
• Cash flow st		interactive			
	od of determining cash flows on three types of	discussion,	11 (
activities		questioning, heuristic	1 lecture		
	hod of determining cash flows on the three types of	conversation			
activities	total and activity based avanue/definit	conversation			
	total and activity-based excess/deficit	interestive			
-	y risk analysis in hospitality and tourism	interactive discussion,			
• Statistical m	odels	questioning,	1 lecture		
• Banking mo	dels	heuristic	Tiecture		
• Satefy gaps		conversation			
14. Project pre	esentation	interactive			
v 1	of projects developed on a preestablished topic	presentation	1 lecture		
	1. Bătrâncea L. (2021), Economic and Financia	l Analysis Coursebo	ook. Cluj-Napoca:		
	Risoprint.				
	2. Bătrâncea I., Bătrâncea L.M., Moscviciov A., N Analysis. Cluj-Napoca: Risoprint.	lichita A. (2012). Fin	iancial Statements		
	3. Berk, J., & DeMarzo, P. (2019). Corporate Finan	ca Clobal Edition 5t	h Edition Harlow		
	Pearson Education Limited.	ce, Olobai Eallon, St	II Luttion. Harlow.		
	4. Bernstein, L.A., & Wild, J.J. (2000). Analysis	s of Financial Staten	nents. New York [.]		
	McGraw-Hill.	-j - manoran staten	in the second second		
	5. Damodaran, A. (2022). Applied Corporate Finance	ce, 4th Edition. Hobok	ken: John Wiley &		
	Sons.	,	5		
References	6. Ehrhardt, M., Fox, R., & Brigham, E. (2019). Fin	nancial Management B	EMEA: Theory and		
	Practice, 2nd Edition. Boston: Cengage Learning	5.	-		
	7. Elliot, A., & Elliot, J. (2002). Financial Accounting & Reporting. Harlow: Pearson				
Education Limited.					
8. Friedlob, G.T., & Schleifer, L.L.F. (2003). <i>Essentials of Financial Analysis</i> . Hoboken:					
	John Wiley & Sons.				
	9. Peterson Drake, P., & Fabozzi, F.J. (2013). Analy	sis of Financial Stater	nents, 3rd Edition.		
	Hoboken: John Wiley & Sons.	M & Corro AT ()	(12) Intornation -1		
	10. Robinson, T.R., Henry, E., Pirie, W.L., Broihahn, M. & Cope, A.T. (2012). <i>International Financial Statement Analysis</i> , 2nd edition. Hoboken: John Wiley & Sons.				
	-	-			
	11. Weaver, S.C. (2012). The Essentials of Financial Analysis. New York: McGraw-Hill.				





8.2. Seminar/laboratory	Teaching Method	Remarks
1. Economic and financial analysis in hospitality and to	ourism – exercise	1 seminar
methodological approaches		
2. Microeconomic analysis system	exercise	1 seminar
3. Methodology of the entity's economic and financial hospitality and tourism	exercise	3 seminars
4. Analysis of the entity's financial position in hospital tourism	lity and exercise	2 seminars
5. Financial analysis of asset management in hospitalit tourism	y and exercise	1 seminar
6. Financial analysis of resource management in hospit tourism	tality and exercise	1 seminar
7. Analysis of financial equilibrium in hospitality and t	tourism exercise	1 seminar
8. Analysis of financial performance in hospitality and	tourism exercise	1 seminar
9. Cash flow analysis in hospitality and tourism	exercise	1 seminar
10. Bankruptcy risk analysis in hospitality and tourism	exercise	1 seminar
11. Project presentation	interactive presentation	1 seminar
 Risoprint. Bătrâncea I., Bătrâncea L.M., Moscviciov A., Nichita A. (2012). Financial Statements Analysis. Cluj-Napoca: Risoprint. Berk, J., & DeMarzo, P. (2019). Corporate Finance, Global Edition, 5th Edition. Harlow: Pearson Education Limited. Bernstein, L.A., & Wild, J.J. (2000). Analysis of Financial Statements. New York: McGraw-Hill. Damodaran, A. (2022). Applied Corporate Finance, 4th Edition. Hoboken: John Wiley & Sons. Ehrhardt, M., Fox, R., & Brigham, E. (2019). Financial Management EMEA: Theory and Practice, 2nd Edition. Boston: Cengage Learning. Elliot, A., & Elliot, J. (2002). Financial Accounting & Reporting. Harlow: Pearson Education Limited. Friedlob, G.T., & Schleifer, L.L.F. (2003). Essentials of Financial Analysis. Hoboken: John Wiley & Sons. Peterson Drake, P., & Fabozzi, F.J. (2013). Analysis of Financial Statements, 3rd Edition. Hoboken: John Wiley & Sons. Robinson, T.R., Henry, E., Pirie, W.L., Broihahn, M. & Cope, A.T. (2012). International Financial Statement Analysis, 2nd edition. Hoboken: John Wiley & Sons. Weaver, S.C. (2012). The Essentials of Financial Analysis. New York: McGraw-Hill. 		

9. Corroborating the content of the course with the expectations of the epistemic community, professional associations and representative employers within the field of the program

The course is useful for all liberal professions derived from the economics profession, as following:

- Financial evaluator, in grounding assessment diagnosis;
- Financial auditor, in stating the auditor's opinion, especially concerning the application of the continuous activity principle;
- Accounting expert, in diagnosing the financial state of the entity;
- Fiscal consultant, in grounding the tax base, which is directly linked to the financial performances achieved by an economic entity;
- Financial liquidator, in grounding the diagnosis for liquidating an economic entity.





10.Evaluation

Type of activity	10.1 Evaluation criteria	10.2 Evaluation method	10.3 Percentage in the final grade	
10.4. Lecture	 Correctly applying the notions learnt Interpreting the results 	Final project developed on a preestablished topic	70%	
10.5. Seminar/lab activities	 Capacity of applying the notions learnt Interest for individual training Seriousness in approaching problems 	Projects developed during the semester	30%	
10.6. Minimum performance standards				
• Knowledge of basic notions and their application to practical situations within hospitality and tourism				
Interpretation of the results				

Date 5.04.2024	Lecture coordinator Prof.Dr. Larissa-Margareta BĂTRÂNCEA	Seminar coordinator Prof.Dr. Larissa-Margareta BĂTRÂNCEA
Date of app 17.04.202		Head of department Prof.Dr. Ioan Cristian CHIFU