





SYLLABUS Academic year 2024-2025

1. Information regarding the programme

1.1. Higher education institution	Universitatea Babeș-Bolyai
1.2. Faculty	Business
1.3. Departament	Business
1.4. Field of study	Business Administration
1.5. Study Cycle	Bachelor
1.6. Study programme / Qualification	Business Administration

2. Information regarding the discipline

2.1. Name of the discipline	Financial Forecast and Analysis Techniques	
2.2. Code	ILE0081	
2.3. Course coordinator	Assistant Prof. George Cordoș, Ph.D.	
2.4. Seminar coordinator	Assistant Prof. George Cordoș, Ph.D.	
2.5. Year of study 3 2.6. Semester 1 2.7. Type	e of evaluation E 2.8. Type of discipline Mandatory	

3. Total estimated time (hours/semester of didactic activities)

3.1. Hours per week	3	Of which: 3.2. lecture	2	3.3. seminar	1
3.4. Total hours in the curriculum	42	Of which: 3.5. lecture	28	3.6. seminar	14
Time allotment:					hours
Learning using manual, course supp	ort, bi	bliography, course notes			14
Additional documentation (in librar	ies, on	electronic platforms, field	l docu	mentation)	20
Preparation for seminars/labs, homework, papers, portfolios and essays				14	
Tutorship				2	
Evaluations				2	
Other activities Exam preparation					6
3.7. Total individual study hours				58	
3.8. Total hours per semester				100	
3.9. Number of ECTS credits				4	

4. Prerequisites (if necessary)

4.1. de curriculum	-
4.2. de competențe	-

5. Conditions (if necessary)

5.1. For the course	The course takes place in room with computer connected to the Internet, with installed software packages and video projector; Students are not allowed to delay and do not leave the room during the lectures; It is forbidden to use mobile phones in any way; In each course, students participate in interactive activities and complete quizzes on the topics presented.
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6. Specific competencies acquired

Professional competencies	C1.3. Applying the appropriate tools for analyzing the relationship of influence exerted by the external environment on the enterprise/organizationC2.5. Elaboration of an analysis regarding the relations with economic implications between the subdivisions of the enterprise/organization	
Transversal competencies	CT1. Applying the principles, norms and values of professional ethics within the framework of one's own rigorous, efficient and responsible work strategy	

7. **Objectives of the discipline** (outcome of the acquired competencies)

7.1. General objective of the discipline	Financial analysis and forecasting offers the specific tools and techniques to forecast the company's financial statements, depending on its financial planning and strategy (related to investment, financing and working capital
	policies).
	 Evaluate the financial performance of the company,
	• Evaluate the financial risk of the company,
7.2 Superifie	 Identifying the stages of financial forecasting;
7.2. Specific	• Selecting the financial forecasting technique;
objective of the	• Developing a sales forecast;
discipline	Identifying realistic forecasting assumptions;
	Building the forecast financial statements;
	• Analyzing and interpreting the financial forecast.

8. Content

8.1	. Lecture	Teaching methods	Remarks
1	Analysis of the specific environment of financial management	Presentation, interactive exposure, practical examples from business environment, students participation	2 courses
2	Calculation and interpretation of financial ratios, based on financial statements	Presentation, interactive exposure, practical examples from business environment, students participation	2 courses
3	Qualitative forecasting techniques	Presentation, interactive exposure, practical examples from business environment, students participation	1 course







4	Quantitative forecasting techniques		Presentation, interactive exposure, practical examples from business environment, students participation	3 courses
5	Principles related to budgeting for the private environment		Presentation, interactive exposure, practical examples from business environment, students participation	1 course
6	Sales budgeting and planning		Presentation, interactive exposure, practical examples from business environment, students participation	1 course
7	Budgeting and planning of operational expenses		Presentation, interactive exposure, practical examples from business environment, students participation	1 course
8	Budgeting and planning of non- operational expenses		Presentation, interactive exposure, practical examples from business environment, students participation	1 course
9	9 Balanced Scorecard - as an analysis tool		Presentation, interactive exposure, practical examples from business environment, students participation	2 courses
Bibliography1. Anghelache, C., Pa utilizai în prognoz macroeconomic fore 39 / 40-48 2. Anghelache, C., Ang fnanciar-monetar-ba 3. Anghelache, C., Ang de caz., Editura Ecom 4. Albrecht, W. S., L properties of annual 5. Konstantinidi, T. a Contemporary Accou 6. Fairfield, P. M., S. F improve forecasts of		<i>utilizai în progno</i> <i>macroeconomic fore</i> 39 / 40-48 2. Anghelache, C., An <i>fnanciar-monetar-ba</i> 3. Anghelache, C., An <i>de caz.</i> , Editura Ecor 4. Albrecht, W. S., I properties of annual 5. Konstantinidi, T. Contemporary Acco 6. Fairfield, P. M., S.	 Panait, M., Marinescu, I.A., Ni, G. (2017). Modele prize macroeconomic / Models and indicators ecast, Romanian Statistical Review, Supplement, n aghel, M.G., Manole, A., Lilea, F.P.C. (2016). Modelan ancar şi informatic, Editura Artifex, Bucureşti aghel, M. (2014). Modelare economic. Concepte, technomic, Bucureşti L. L. Lookabill, and J. C. McKeown (1977). "The l earnings". Journal of Accounting Research. 15(2) and P. F. Pope (2016). "Forecasting risk in future unting Research. 33(2): 487–525. Ramnath, and T. L. Yohn (2009). "Do industry-leve f financial performance?" Journal of Accounting Research. 	s used in o. 3, pp. 29- re economic, orie și studii time-series : 226–244. e earnings". vel analyses

8.2	. Seminar / laboratory	Teaching methods	Remarks
1	Analysis of the specific environment of financial management	Practical exercises, analysis, discussion problematization	2 labs
2	Calculation and interpretation of financial ratios, based on financial statements	Practical exercises, analysis, discussion problematization	2 labs
3	Qualitative forecasting techniques	Practical exercises, analysis, discussion problematization	1 lab







		с	Practical exercises,	3 labs	
4	Quantitative forecasting techniques		analysis, discussion problematization		
			Practical exercises,	1 lab	
5	-	related to budgeting for the private	analysis, discussion	1 140	
	environme	ent	problematization		
			Practical exercises,	1 lab	
6	Sales budg	geting and planning	analysis, discussion		
			problematization		
			Practical exercises,	1 lab	
7	Budgeting	and planning of operational expenses	analysis, discussion		
			problematization		
	Budgeting	and planning of non-operational	Practical exercises,	1 lab	
8	expenses	and plaining of non-operational	analysis, discussion		
	expenses		problematization		
			Practical exercises,	2 labs	
9	Balanced S	Scorecard - as an analysis tool	analysis, discussion		
		-	problematization		
Bib	liography	1. Anghelache, C., Panait, M., Marinescu,			
		utilizai în prognoza macroeconomic	,		
		macroeconomic forecast, Romanian Statistical Review, Supplement, no. 3, pp. 29-			
		39 / 40-48			
		2. Anghelache, C., Anghel, M.G., Manole, A.,		e economic,	
		<i>fnanciar-monetar-bancar</i> și <i>informatic</i> , Ec			
		3. Anghelache, C., Anghel, M. (2014). Mod	elare economic. Concepte, teo	rie și studii	
		<i>de caz.</i> , Editura Economic, București			
		4. Albrecht, W. S., L. L. Lookabill, and J			
properties of annual earnings". Journal of Accounting Research. 15(2): 226–24-					
5. Konstantinidi, T. and P. F. Pope (2016). "Forecasting risk in future earning				earnings".	
	Contemporary Accounting Research. 33(2): 487–525. 6. Fairfield, P. M., S. Ramnath, and T. L. Yohn (2009). "Do industry-level analyse				
				-	
		improve forecasts of financial performance	Journal of Accounting Re	search. 47:	
	147–178.				

9. Corroborating the content of the discipline with the expectations of the epistemic community, professional associations and representative employers within the field of the program

ITC knowledge and skills are absolutely necessary and are required specifically in any company All business information systems presented in the course are used in all national and international companies

All practical applications are directly related to business activity in various fields

10. Evaluation

- The same evaluation criteria hold for all exams sessions;
- In order to be able to cumulate the points obtained during the semester, it is mandatory to obtain minimum 5 (five) in the final exam.







Type of activity	10.1 Evaluation criteria	10.2 Evaluation methods	10.3 Parcentage in the grade (%)
10.4 Course	Understanding the concepts presented Logical consistency; Ability to apply concepts learned in business environment	Final exam	60%
10.5 Seminar/lab activities	Ability to apply concepts learned; individual study Interest and interactive participation	Interest and interactive participation during the semester, homework	40%
10.6. Minimum performance standards			
basic knowledge of all studied modules and their application in practical examples			
practical skills in using and interpreting the studied methods and results			
Date	Course coordinator	Seminar coordinator	
08.04.2024	George CORDOŞ, PhD	George CORDOŞ, PhD	
Date of approval 17.04.2024	Head of department Prof. dr. Cristian Chifu		