



# Syllabus Academic year 2023-2024

### 1. Information regarding the programme

1.1. Higher education institution	Babeş-Bolyai University
1.2. Faculty	Faculty of Business
1.3. Department	Hospitality services
1.4. Field of study	Business Administration
1.5. Study cycle	Bachelor
1.6. Study programme / Qualification	Business Administration

# 2. Information regarding the course

2.1. Name of the c	ourse	rse Operations Management						
2.2. Code ILE 0021								
2.3. Course coordinator Lecturer Dr. Emanuel-Emil Savan								
2.4. Seminar coordinator			Lecturer D	r. En	nanuel-Emil Savan			
2.5. Year of study	3	2.6	. Semester	1	2.7. Type of evaluation	E	2.8. Type of course	Compulsory

### **3.** Total estimated time (hours/semester of didactic activities)

3.1. Hours per we	ek	4	Of which: 3.2. lecture	2	3.3 seminar/laboratory	2
3.4. Total hours in	n the curriculum	56	Of which: 3.5. lecture	28	3.6. seminar/laboratory	28
Time allotment:			-	-		hours
Learning using ma	anual, course support	, bibliog	graphy, course notes			40
Additional docum	entation (in libraries	, on elec	tronic platforms, field do	cume	ntation)	16
Preparation for seminars/labs, homework, papers, portfolios and essays						16
Tutorship						2
Evaluations						2
Other activities: Study for the final exam						8
3.7. Total individual study hours						84
3.8. Total hours per semester						126
3.9. Number of ECTS credits						5

#### 4. Prerequisites (if necessary)

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4.1. curriculum	Not the case			
4.2. competencies	Not the case			

## **5.** Conditions (if necessary)

5.1. for the course	<ul> <li>Students will attend lectures and seminars with mobiles switched off.</li> <li>Students are expected to contribute to course through short interventions or specific questions. They are also required to go through the materials given by the teacher.</li> </ul>
5.2. for the seminar /lab activities	• The date for the assignments is fixed. Deferral is accepted only on extreme mitigating circumstances.

















## 6. Specific competencies acquired

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Professional competencies	C2.1. Identification of economic concepts and theories related to companies/ organisations C2.2. Explanation and interpretation of the relationships among various entities within companies/ organisations C3.1. Identification of economic implications of operating and running a division within companies/ organisations
Profes	C3.4. Critical and constructive evaluation of how problems related to the operation and administration of a division within companies/ organisations are explained and/ or solved
Transversal I competencies 6	CT1. Implementing ethical principles, norms, and values within one's own rigorous, efficient, and responsible strategy of work;

# 7. Objectives of the course (outcome of the acquired competencies)

7.1. General objective of the course	To familiarize students with the terminology, concepts and specific operations management tools		
7.2. Specific objective of the course	<ul> <li>To learn the concepts related to operations management</li> <li>To describe the basic processing and layout types</li> <li>To introduce students to modern production systems</li> <li>To discuss the main aspects of supply chain management</li> <li>To describe the activities of procurement and to use properly inventory management techniques</li> <li>To introduce students to key issues of quality management</li> </ul>		

#### 8. Contents

8.1. Course		Teaching method	Remarks (Schedule)	
Introduction to	Operations Management	Interactive lecture	2 Courses	
Competitivene	ss, Operations strategy, & Productivity	Interactive lecture	2 Courses	
Quantitative an	nd Qualitative Forecasting	Interactive lecture	2 Courses	
Production Ma	nagement, JIT, Lean	Interactive lecture	2 Courses	
Simulation		Interactive lecture	1 Course	
Supply Chain	Management	Interactive lecture	1 Course	
Logistics		Interactive lecture	1 Course	
Inventory man	agement	Interactive lecture	2 Courses	
Total Quality Management		Interactive lecture	1 Course	
Bibliography	<ol> <li>A. E. Everett, JR., R. J. Ebert, <i>Managementul producției și al operațiunilor</i>, Editura Teora, București, 2001</li> <li>L. Krajewskip, L. Ritzman, M. Malhontra, <i>Operations Management- Processes and Value</i> <i>Chains</i>, Pearson Prentice Hall, 2007</li> <li>D. M. Lambert, J.R. Stock, <i>Strategic Logistics Management</i>, Irwin, 1992</li> <li>M. Naghi, R. Stegerean, <i>Managementul producției industriale</i>, Editura Dacia, Cluj-Napoca, 2004</li> <li>M. Naghi, O. A. Gică, <i>Managementul operațional al producției</i>, Editura Risporint, Cluj-</li> </ol>			





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Napoca, 2007

- 6. N. Slack, S. Chambers, R. Johnston, *Operations Management*, 5<sup>th</sup> Ed., Prentice Hall, Harlow, 2007
- 7. W.J. Stevenson, Operations Management, 8th Edition, McGraw Hill, 2005
- 8. D. Waters, *Logistics: An Introduction to Supply Chain Management*, Palgrave-Macmillan, Houndmills, United Kingdom, 2003

8.2. Seminar	' laboratory	Teaching method	Remarks (Schedule)	
Introduction Class discussion 1 Semir			1 Seminar	
Productivity		Exercises	1 Seminar	
Brake-even po	ints	Exercises	1 Seminar	
Forecasting		Exercises	2 Seminars	
Competitivene	ess	Case studies	1 Seminar	
Lean systems		Case studies	1 Seminar	
Supply Chain	Management	Case studies	1 Seminar	
Simulation		Practical workshop	1 Seminar	
Logistics		Case studies	1 Seminar	
Inventory man	agement	Case studies	1 Seminar	
Total Quality	Management	Case studies	1 Seminar	
Case study TE	ST	Test	1 Seminar	
Revision		Revision	1 Seminar	
Bibliography	<ul> <li>1. L. Krajewskip, L. Ritzman, M. Malhontra, Operations Management- Processes and Value Chains, Pearson Prentice Hall, 2007</li> <li>2. D. M. Lambert, J.R. Stock, Strategic Logistics Management, Irwin, 1992</li> <li>3. M. Naghi, R. Stegerean, Managementul producției industriale, Editura Dacia, Cluj-Napoca, 2004</li> <li>4. M. Naghi, O. A. Gică, Managementul operațional al producției, Editura Risporint, Cluj-Napoca, 2007</li> <li>5. N. Slack, S. Chambers, R. Johnston, Operations Management, 5<sup>th</sup> Ed., Prentice Hall, Harlow, 2007</li> <li>6. W.J. Stevenson, Operations Management, 8<sup>th</sup> Edition, McGraw Hill, 2005</li> <li>7. D. Waters, Logistics: An Introduction to Supply Chain Management, Palgrave-Macmillan, Houndmills, United Kingdom, 2003</li> </ul>			

9. Corroborating the content of the course with the expectations of the epistemic community, professional associations and representative employers within the field of the program

• The discipline is always renewed considering the novelties in the field: new standards and practices concerning operations management at international level. Organizational improvement and the usage of operations' management tools is presented considering the newest and the most relevant cases from international and local practice.

















### **10. Evaluation**

Type of activity	10.1 Evaluation criteria	10.2 Evaluation method		10.3 Share of final grade		
10.4. Course	The ability to support their opinions and to provide relevant arguments Active participation to group discussions by formulating personal opinions. Ability to use appropriate concepts, methods and specific procedures	The <b>final exam</b> multiple-choice open questions. consider the grad seminar, student <b>least 5 (five) at</b> (25% out of 50% points). Passing course cannot be exam is not pass	50 % EXAM			
10.5. Seminar/lab activities	Learning and understanding of issues dealt with at course and seminar; Ability to explain and use the correct concepts, strategies and tests of critical thinking through;	Students are obliged to actively take part in all classes, involve in case study and exercise discussions during seminars.		15% Case study test 35% Exercise-based assignment		
10.6. Minimum perform	nance standards					
	the basic concepts and main iss rocurement and inventory mana					
Date	Course coordinato	Course coordinator Seminar coordinator		ator		
29.09.2023	Lecturer Dr. Emanuel-Emil	Savan	Lecturer Dr. Emanuel-Em	il Savan		
Date of approval		Head of department				
11.10.2023		Assoc. prof. Marius Bota, PhD				











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